

FROM OUR
FAMILY
TO YOURS



St. Louis Symphony Orchestra
Annual Report
2018/2019 Season—139th Year

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Stéphane Denève thanks
SLSO musicians for
their tributes at the Fall
in Love with Stéphane
event (February 2019).

2018/2019 ANNUAL REPORT
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FROM OUR
FAMILY
TO YOURS

MESSAGE FROM MUSIC DIRECTOR STÉPHANE DENÈVE

Bonjour, St. Louis,

Looking back on last season, I am overcome with many wonderful memories of our time together. You welcomed me with such great joy and enthusiasm that I was overwhelmed and deeply moved. And I could not wait to return to St. Louis again and again...and begin serving as the next Music Director of this incredible, historic, and immensely talented orchestra!

It's been 16 years since I first stepped onto the Emerson Concert Stage at Powell Hall and worked with the magnificent musicians of your St. Louis Symphony Orchestra. I am so honored that this stage and the St. Louis community are now my musical home—and these remarkable musicians my family. You are an important part of our musical family, too. Your enthusiasm for the music and this orchestra inspires me. Your support gives meaning to our work, both on stage and in the community. For that, I am deeply grateful.

Amitiés,

A handwritten signature of Stéphane Denève in black ink.

Stéphane Denève



Marie-Hélène Bernard,
President and CEO,
and Norm Eaker, Chair,
Board of Trustees, with
Stéphane Denève.

LETTER FROM THE BOARD CHAIR AND PRESIDENT & CEO

Dear Friends,

Thank you for your continued loyal support of your St. Louis Symphony Orchestra. As a world-renowned and community-supported orchestra, the SLSO helps build a stronger region through music thanks to your generosity.

Our 2018/2019 season was a special year “From Our Family to Yours,” with music thoughtfully curated with input from our musicians. We began with a beautiful evening in Forest Park and a record crowd in attendance, then finished with the 42nd year of our unique collaborative partnership with Opera Theatre of Saint Louis. In between, we shared many magical, musical moments together, especially with Stéphane Denève as Music Director Designate. He made a lasting impression on St. Louis and energized the entire SLSO family.

With your support and dedication, we continue to nurture new generations of music lovers and celebrate the diversity of the St. Louis community. Everything we do—from performances of favorites of the repertoire and debuts of new music, to our concerts in the community and our engagement with teachers, students, military musicians, and others—it is all thanks to you.

In artistic excellence, audience growth, community impact, and financial performance, your St. Louis Symphony Orchestra continues on a strong, sustainable path. Your investment enables us to continue attracting world-renowned talent to St. Louis and has put the SLSO at the forefront of community engagement.

We are reporting strong financial results for the fiscal year ending August 31, 2019. Since 2015, the SLSO has sustained its remarkable institutional strength. In the 2018/2019 season, we saw continued growth in earned revenue and audience attendance. For the first time in our history, donors were inspired to contribute more than \$8 million to the SLSO’s Annual Fund, which supports the orchestra’s operating budget. Our artistic and institutional health and stability are noticed and admired by our peers in the orchestra industry. Our partnership with Stéphane is the envy of the musical world.

Your support is powerful. By attending a performance, listening to a broadcast, volunteering your time, or making a contribution, you maintain and uplift our mission: enriching lives through the power of music. We are grateful for your support, which allows us to focus on growing audiences while making music accessible to all.

From all of us at the SLSO family to yours, thank you. We look forward to another incredible season together.

Norm Eaker

Norm Eaker
Chair, Board of Trustees

Marie-Hélène Bernard

Marie-Hélène Bernard
President and CEO




The SLSO performs at Powell Hall.


260,000+
PEOPLE
EXPERIENCED
THE SLSO LIVE
AT POWELL HALL
AND ACROSS
THE REGION


430,000
REACHED THROUGH
OUR PUBLIC MEDIA
PARTNERS
Plus an additional
2.6 million listeners
reached worldwide
through *Live From
Here* broadcast


11,000
HOURS
CONTRIBUTED
BY SYMPHONY
VOLUNTEER
ASSOCIATION
MEMBERS


19,000+
STUDENTS
(PRE-K THROUGH
ELEMENTARY)
ATTENDED
EDUCATION
CONCERTS


246
SCHOOLS
SERVED
ACROSS THE
BI-STATE
REGION


315
CONCERTS AND
FREE EVENTS/
PROGRAMS
PERFORMED
DURING THE
SEASON

124 CONCERTS
56 CLASSICAL SERIES
20 EDUCATION AND FAMILY CONCERTS
33 LIVE AT POWELL HALL PERFORMANCES
1 LIFT EVERY VOICE CONCERT
7 HOLIDAY CONCERTS
6 PULITZER SERIES CONCERTS
1 PREVIEW CONCERT FOR 2019/2020 SEASON




191 FREE EVENTS
64 COMMUNITY EVENTS
71 EDUCATION PROGRAMS
53 YO EVENTS
1 OUTDOOR CONCERT: FOREST PARK
2 PICTURE THE MUSIC/EXPRESS THE MUSIC EVENTS

“WE HAVE A SHOW WITH
THE SLSO THAT I AM REALLY
EXCITED ABOUT. THEY’RE
SUCH A COOL AMERICAN
ORCHESTRA. I AM A MASSIVE
FAN OF THEIRS.”

Chris Thile, Host of *Live From Here*



Live From Here host Chris Thile takes a bow with Resident Conductor Gemma New and SLSO musicians. The live broadcast from Powell Hall reached 2.6 million people worldwide on 600 public radio stations, online, and on the American Forces Networks, SiriusXM Radio, Radio New Zealand, and KPRG in Guam.

MILESTONE MOMENTS FROM THE ST. LOUIS SYMPHONY ORCHESTRA'S 2018/2019 SEASON



50TH ANNIVERSARY OF FOREST PARK CONCERT

Resident Conductor Gemma New welcomed a record crowd to Art Hill and led the SLSO in an exciting program that previewed the 2018/2019 season. The evening marked the 50th anniversary of the SLSO's first free community concert in Forest Park, a cherished St. Louis tradition both for the region and SLSO family, thanks to the generosity of philanthropist and longtime SLSO patron Mary Ann Lee. Close to 20,000 people experienced the power of music and fireworks at this special concert.



FALL IN LOVE WITH STÉPHANE

In February, the SLSO hosted this special event at the St. Louis Union Station Grand Ballroom to serve as a heartfelt introduction of Stéphane to the community. More than 450 people enjoyed SLSO musicians performing musical tributes to welcome Stéphane to the SLSO family. Stéphane surprised everyone with a musical gift of his own: an impromptu performance of Debussy's *Clair de Lune*.

CELEBRATING SLATKIN

The SLSO celebrated its remarkable 50-year partnership with Conductor Laureate Leonard Slatkin who led the SLSO in two weeks of concerts featuring works and people with special meaning in his career. Members of the St. Louis Symphony Youth Orchestra, which Leonard founded in 1970, performed at a special dinner in his honor. Six YO alumni currently are musicians with the SLSO.



PARTNERSHIP WITH OPERA THEATRE OF SAINT LOUIS

This season marked the 42nd year of the unique collaboration between the SLSO and OTSL. Performances ranged from the Center Stage young artist showcase to the world premiere of Terence Blanchard's *Fire Shut Up in My Bones*.



THE ST. LOUIS SYMPHONY CHORUS

This season, the St. Louis Symphony Chorus was featured in six programs, including Handel's *Messiah*, Prokofiev's *Alexander Nevsky* with Stéphane Denève, and Bernstein's "Kaddish" Symphony with Leonard Slatkin featuring speaker Charlotte Blake Alston—the first performance of that symphony by the SLSO in more than 50 years.



COMMUNITY PARTNERSHIPS THAT CONNECT TO THE WORLD

This year, the St. Louis Symphony Youth Orchestra welcomed two students from the Kurdish region of Iraq—Diyar Jamal, double bass, and Lawan Taha Hama Ali, violin. They came to the YO through the SLSO's long-time collaboration with American Voices and Saint Louis University.

MUSIC, EXPERIENCE, AND EXCELLENCE

Sustain and enhance the
excellence of our music, the
concert experience, and the
SLSO's reputation and brand.

*Stéphane Denève conducts
the SLSO at Powell Hall.*

MUSIC, EXPERIENCE, AND EXCELLENCE

The St. Louis Symphony Orchestra has long been considered by patrons, critics, and musicians alike as one of the top orchestras in the country. Throughout the 2018/2019 season, the SLSO performed a varied and diverse portfolio of music—reaffirming the SLSO’s commitment to bringing the finest talent to St. Louis, nurturing a world-class musical ecosystem in the heart of the Midwest, and creating unparalleled experiences for our region.

The SLSO is a destination for talented musicians, celebrated conductors, world-renowned composers, and revered artistic organizations from around the globe. This season, the SLSO introduced 12 new works to St. Louis audiences, including two world premieres. Seventeen guest artists made their debut with the SLSO at Powell Hall this year, while 25 guest artists returned to continue their collaboration with the SLSO. Seven SLSO musicians were featured soloists during the season, highlighting the exceptional SLSO talent here at Powell Hall.

The SLSO is a trusted partner, with a long history of robust and enduring collaborations with artists and composers that have developed and deepened over the years. We celebrate our 42-year partnership with Opera Theatre of Saint Louis, and continued partnerships with St. Louis Public Radio, the Nine Network of Public Media, the Pulitzer Arts Foundation, and initiatives like #STLMade. These institutions know the superior music-making skills and generous spirit of the SLSO create musical experiences that transport audiences and celebrate the best of St. Louis.

WORLD PREMIERE PERFORMANCES

The SLSO had the honor of performing two world premieres this season. First, the Bassoon Concerto by Christopher Rouse, who passed away in September 2019, commissioned by the SLSO for Principal Bassoon Andrew Cuneo. The SLSO commissioned the second, *The Paper Lined Shack* by Jeff Beal, in honor of Leonard Slatkin and the 50th anniversary of his debut with the SLSO.

The SLSO also performed with Opera Theatre of Saint Louis for the world premiere of Terence Blanchard’s *Fire Shut Up in My Bones*.



Andrew Cuneo,
Principal Bassoon.

CAPTURING MUSICAL MAGIC

The SLSO is a highly respected artistic partner, especially for recordings at Powell Hall. Recordings released in 2018/2019 included *Swing Symphony* with Wynton Marsalis and the Jazz at Lincoln Center Orchestra and Mozart’s Piano Concertos No. 17 in G major and 24 in C minor with pianist Orli Shaham.

“As an orchestra, they were serious about it, and their participation in it was so positive.” – Wynton Marsalis



Wynton Marsalis takes a
bow after the performance
of *Swing Symphony* with
the SLSO.



Audience members
attend a performance
of St. Louis Symphony:
*Live at the Pulitzer
Arts Foundation.*

CHAMPIONING MUSIC OF TODAY AND TOMORROW

The SLSO’s commitment to music of our time goes beyond commissioning. The SLSO performed new works throughout the season—on stage at Powell Hall and through its *St. Louis Symphony: Live at the Pulitzer* series. Twelve works received their SLSO debut this season, including two world premieres. The SLSO also champions composers of tomorrow through the Mizzou New Music Initiative, supported by Rex and Jeanne Sinquefield, to help the orchestral art form continue to grow, evolve, and inspire audiences for decades to come.

AUDIENCE AND COMMUNITY

Celebrate St. Louis and its unique history, talent, and diversity. Make investments to attract, retain, and cultivate new and existing audiences, while elevating the SLSO as a community and education leader.

*The St. Louis Symphony
IN UNISON Chorus.*

AUDIENCE AND COMMUNITY

The SLSO is a world-renowned and community-supported orchestra—and proud to be a part of the St. Louis region. Concerts are a musical gift to the community our musicians, choruses, volunteers, and staff all call home. We continue to deliver accessible, engaging, and innovative programming—to welcome families, students, first-time attendees, and long-time patrons to be part of the SLSO family.



Roger Kaza, Principal Horn, and Ann Choomack, Flute, perform with military musicians at Joining Forces.

JOINING FORCES WITH MILITARY MUSICIANS

Twenty members of the St. Louis Symphony Orchestra—including several military veterans—teamed up with 60 military musicians from the U.S. Air Force Band of Mid-America from Scott Air Force Base and the 399th Army Band from Fort Leonard Wood for the free Joining Forces on Stage at Powell concert. Sponsored by Express Scripts, the concert included rousing performances of patriotic anthems and inspiring music.

“The SLSO is a national treasure not only for its level of music-making but also for the humanity it shows through concerts like this and all other community outreach and education programs.” – Jeffrey A. Spenner, Assistant Director and Executive Officer, U.S. Coast Guard Band



Stéphane Denève and members of the SLSO.

CELEBRATING ST. LOUIS

The SLSO helped celebrate its hometown throughout the year by:

- Hosting the Muny’s 100th Birthday concert at Powell Hall on October 7, 2018.
- Performing at Saint Louis University’s Bicentennial Celebration at Chaifetz Arena on November 15, 2018.
- Holding the second annual National Anthem contest with the St. Louis Blues.
- Performing the St. Louis Blues March as part of the Blues historic Stanley Cup win.

INNOVATIVE EDUCATIONAL PROGRAMMING

The SLSO launched a new initiative called College Connections to connect middle and high school band and orchestra students from underserved districts with area colleges and universities. The students attended an SLSO chamber concert on campus with college students and faculty, then stayed for a campus tour and lunch. Partner colleges included Harris-Stowe State University, University of Missouri–St. Louis, Southwestern Illinois College, McKendree University, St. Louis College of Pharmacy, and Goldfarb School of Nursing at Barnes Jewish College.

James McKay, Director of Orchestras at Jennings Junior High School, said, “Unless young people experience classical music, they won’t develop an appetite for it. Seeing the St. Louis Symphony Orchestra musicians perform live, it connects the students to classical music and makes them want to work harder on their craft.”



Bjorn Ranheim, Cello, speaks to a student at SLSO’s College Connections.

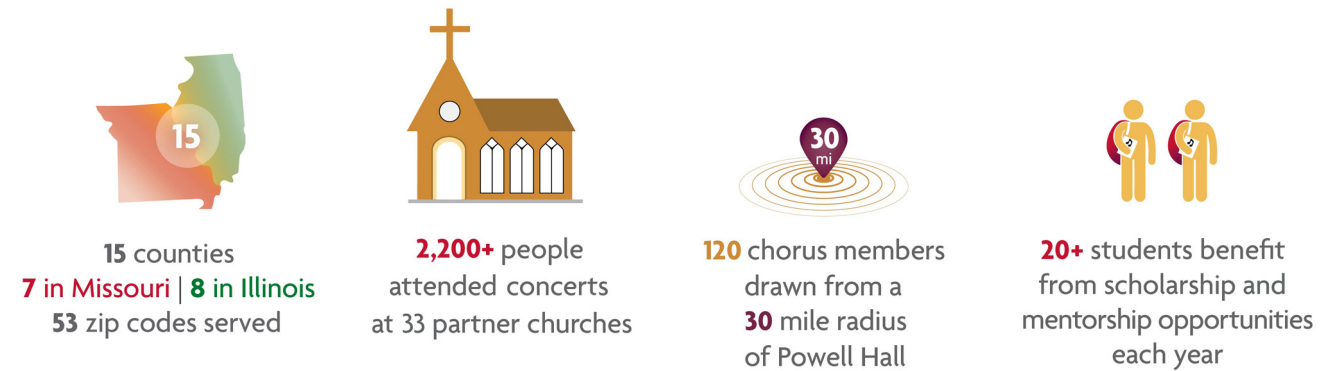


The SLSO IN UNISON Chorus.

A SILVER ANNIVERSARY FOR THE SLSO IN UNISON CHORUS

This year marked the 25th anniversary of the St. Louis Symphony IN UNISON Chorus, a unique ensemble led by Director Kevin McBeth, that focuses on the performance and preservation of music of African-American and African cultures. Supported by Bayer Fund since the chorus’ inception, SLSO IN UNISON also includes important programs that connect the SLSO to 33 church partners in our community and provide training for young African-American students.

SLSO IN UNISON BY THE NUMBERS



INSTITUTIONAL CULTURE AND CAPACITY

Strengthen the institution to align with our core values and make the SLSO and Powell Hall a premier resource in the region for culture, education, and music.

SVA member Karen Dirks shows a young girl from Syria how to play the violin at the Instrument Playground while Stéphane Denève looks on.



INSTITUTIONAL CULTURE AND CAPACITY



*Kids enjoy the Instrument
Playground before a Family
Concert at Powell Hall.*



*Cardinals Legend Ozzie Smith
and Concertmaster David
Haldn share the stage at the
BMO Wealth Management
New Year's Eve Concert.*

The culture of the SLSO is that of a family—with generations of musicians gracing the stage over the years and beloved guest artists returning time and time again to be part of the unique and welcoming atmosphere of the SLSO.

This season was all about family—featuring three titled conductors, two choruses, seven SLSO musicians as soloists, and the Youth Orchestra in a season that was curated with thoughtful insights from orchestra members. The SLSO continued beloved traditions, like the BMO Wealth Management New Year's Eve concert, this year led by a member of the extended SLSO family, former Resident Conductor Ward Stare. It also included a surprise appearance by Conductor Laureate Leonard Slatkin and Ozzie Smith.



*SVA members visit
a school with the
Instrument Playground.*

SYMPHONY VOLUNTEER ASSOCIATION

Another key member of the SLSO family is the Symphony Volunteer Association. Its 320 dedicated members gave more than 11,000 hours of their time and talent over the season—hosting Powell Hall tours, integrating music into education through *Picture the Music* and *Express the Music*, and serving as champions of the orchestra throughout the region.

BEHIND THE SCENES AT THE SLSO

A new website—slsostories.org—went live in March, providing readers with additional stories and photos of the work the SLSO does at Powell Hall and throughout the region. The SLSO continued focused work on Diversity, Equity, and Inclusion (DEI). A team led by Board members Dr. Donald Suggs, Sherry Sissac, and Molly Hyland worked with Dr. Kira Banks of Saint Louis University and Rebeccah Bennett of Emerging Wisdom to conduct research and help refine the SLSO's DEI framework.



*Stéphane Denève
rehearses with
members of the SLSO
IN UNISON Chorus.*

WELCOMING STÉPHANE TO OUR FAMILY

Throughout the season, Stéphane spent time getting to know his new St. Louis family—both patrons and community members, along with all the performing ensembles of the SLSO. He worked with both the St. Louis Symphony Chorus and the SLSO IN UNISON Chorus. He also led the annual side-by-side rehearsal of the SLSO and the Youth Orchestra.

FINANCIAL SUMMARY

OPERATING RESULTS: FISCAL YEAR 2019

September 1, 2018–August 31, 2019 (\$ in Thousands)*

REVENUE

EARNED REVENUE	
Ticket Revenue	\$ 7,434
Fee and Tour Revenue	1,144
Other Earned Revenue	549
Total Earned Revenue	9,127
CONTRIBUTED REVENUE	
Annual Campaign, Events**	
Total Contributed Revenue	9,507
<small>**less Reserve</small>	
ENDOWMENT AND OTHER REVENUE	
Endowment Draw	10,000
Other	922
Total Endowment and Other Revenue	10,922
TOTAL OPERATING REVENUE	\$ 29,556

EXPENSES

Artistic/Concert Production; Community Partnerships, Education and Youth Orchestra	\$ 19,912
Marketing and Public Relations	3,269
Fundraising	1,654
Facilities	1,504
General and Administrative	3,115
TOTAL OPERATING EXPENSES	\$ 29,453

*Preliminary and unaudited results

37%
Endowment and
Other Revenue

32%
Contributed
Revenue

31%
Earned
Revenue



68%
Artistic/Concert
Production;
Community and
Education Programs

11%
Marketing and
Public Relations

11%
General and
Administrative

5%
Fundraising

5%
Facilities



STATEMENT OF FINANCIAL POSITION

August 31, 2019 (\$ in Thousands)*

ASSETS

Cash and Cash Equivalents	\$ 5,168
Investments held by the Symphony	11,915
Investments held by the Endowment Trust	219,484
Receivables	13,298
Other Assets	717
Property and Equipment (net)	4,131
Total Assets	254,713

LIABILITIES AND NET ASSETS

Liabilities

Accounts Payable and Accrued Expenses	900
Deferred Revenue	3,961
NPV of Annuity Obligations	300
Net Pension Liability	5,784
Total Liabilities	10,945

Net Assets

Unrestricted	54,810
Temporarily Restricted	23,695
Permanently Restricted	165,263
Total Net Assets	243,768

TOTAL LIABILITIES AND NET ASSETS **\$254,713**

*Preliminary and unaudited results



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The St. Louis Symphony Orchestra gratefully acknowledges the following donors whose lifetime of philanthropic support distinguishes them among the SLSO’s most generous benefactors. Founders Society members are honored for their total cumulative giving as of August 31, 2019.

\$10,000,000 or more

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Mr. Jack C. Taylor*

\$5,000,000 to \$9,999,999

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